

Consolidated Financial Statements of

ESKASONI BAND COUNCIL

Year ended March 31, 2014

ESKASONI BAND COUNCIL

Consolidated Financial Statements

Year ended March 31, 2014

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MANAGEMENT'S REPORT

Management's Responsibility for the Financial Statements

The accompanying consolidated financial statements of Eskasoni Band Council are the responsibility of management and have been approved by the Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants and as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external auditor's report.

The external auditors, MGM & Associates, Chartered Accountants, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of Eskasoni Band Council and meet when required.

On behalf of Eskasoni Band Council:



Chief



Band Manager



MGM & Associates
Chartered Accountants
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INDEPENDENT AUDITORS' REPORT

To the Members of
Eskasoni First Nation

We have audited the accompanying consolidated financial statements of Eskasoni Band Council which comprise the consolidated statement of financial position as at March 31, 2014 and the consolidated statements of operations, change in fund balances, change in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of Eskasoni Band Council as at March 31, 2014 and its financial performance and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Other Matters

The comparative information has been audited by another firm of chartered accountants.

A handwritten signature in black ink that reads "MGM & Associates".

Chartered Accountants

Sydney, Canada

November 13, 2014

ESKASONI BAND COUNCIL

Consolidated Statement of Financial Position

March 31, 2014, with comparative figures for 2013

	2014	2013
FINANCIAL ASSETS		
Cash	\$ 3,880,706	\$ 7,335,394
Accounts receivable (note 2)	663,793	706,156
Due from Government of Canada (note 3)	1,123,325	864,331
Due from Province of Nova Scotia	630,438	555,134
Due from Band-owned enterprises (note 4)	95,017	62,791
Inventory held for resale	31,490	29,033
Restricted cash and deposits (note 5)	254,198	245,089
Investment in limited partnership (note 6)	887,929	1,131,392
Investment in incorporated business enterprises (note 7)	731,765	5
	8,298,661	10,929,325
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities (note 9)	5,756,468	5,653,461
Deferred revenue – obligatory reserve funds (note 10)	823,762	741,366
Deferred revenue (note 11)	220,180	255,944
Long-term debt (note 12)	18,408,689	19,759,972
Obligations under capital lease (note 13)	65,049	117,857
	25,274,148	26,528,600
NET DEBT	(16,975,487)	(15,599,275)
NON-FINANCIAL ASSETS		
Tangible capital assets (note 14)	60,837,389	57,125,270
Prepaid expenses (note 15)	270,342	274,940
	61,107,731	57,400,210
ACCUMULATED SURPLUS	\$ 44,132,244	\$ 41,800,935
Accumulated surplus represented by		
Unrestricted		
Operating fund	\$ 431,776	\$ 780,868
Capital fund	40,568,445	36,194,884
Restricted		
School capital replacement fund	1,504,732	2,058,795
Limited Partnership fund	887,929	1,131,392
Band Community fund	731,760	1,634,074
Band trust fund	7,602	922
Contingencies (note 18)		
	\$ 44,132,244	\$ 41,800,935

See accompanying notes to consolidated financial statements.


 Chief

 Band Manager

ESKASONI BAND COUNCIL

Consolidated Statement of Operations

Year ended March 31, 2014, with comparative figures for 2013

		2014	2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Aboriginal Affairs and Northern Development Canada (Schedule A)	\$ 16,383,879	\$ 17,672,290	\$ 17,135,877
Mi'kmaw Kina'matnewey	14,865,997	16,475,273	15,596,792
Health Canada	4,169,600	4,183,687	4,538,991
Mi'kmaq Employment Training Secretariat	1,234,584	1,234,584	1,234,584
Canada Mortgage and Housing Corporation	904,000	771,254	967,773
Fisheries and Oceans Canada	285,000	949,670	1,153,364
Province of Nova Scotia	620,800	656,971	654,447
Other agencies and funds (Schedule T)	2,856,692	3,958,520	4,223,583
	41,320,552	45,902,249	45,505,411
EXPENDITURE			
Health programs (Schedule B)	4,475,381	4,664,717	4,715,954
Education (Schedule C)	14,967,316	14,169,212	13,566,447
Social development (Schedule D)	13,648,588	14,225,442	13,322,334
Housing and infrastructure (Schedule E)	1,100,701	2,019,286	1,779,649
Operations and maintenance (Schedule F)	1,919,214	1,957,368	2,178,703
Economic development (Schedule G)	1,585,468	1,825,141	2,045,978
Fishery resource development (Schedule H)	385,000	476,550	671,512
Band management (Schedule I)	1,231,983	1,187,870	1,136,022
Canada Mortgage and Housing Corporation Section 95 housing (Schedule J)	1,543,000	1,525,289	1,525,114
Other programs (Schedule K)	662,452	658,769	429,221
Corporate division (Schedule L)	380,000	399,281	412,570
Contribution to Eskasoni Supermarket Limited	350,000	—	500,000
Amortization of capital assets	1,958,436	4,008,828	3,886,686
	44,207,539	47,117,753	46,170,190
Net expenditure before the following	(2,886,987)	(1,215,504)	(664,779)
Band agencies earnings (loss)			
Eskasoni Tobacco Shop (Schedule M)	1,360,000	1,709,334	1,268,402
Eskasoni Gaming Centre (Schedule N)	500,000	386,021	500,542
Eskasoni Recreation Centre (Schedule O)	(220,000)	(241,663)	(206,491)
Sarah Denny Cultural Centre (Schedule P)	(49,013)	(96,519)	(47,874)
Eskasoni Gaming Commission (Schedule Q)	420,000	231,184	374,335
Eskasoni Fitness Centre (Schedule S)	(90,000)	(113,682)	(75,182)
Crane Cove Seafoods Limited Partnership (note 6)	966,000	1,756,537	2,527,618
	2,886,987	3,631,212	4,341,350
EXCESS OF REVENUE OVER EXPENDITURE	\$ —	\$ 2,415,708	\$ 3,676,571

See accompanying notes to consolidated financial statements.

ESKASONI BAND COUNCIL

Consolidated Statement of Change in Fund Balances

Year ended March 31, 2014, with comparative figures for 2013

	Operating Fund	Capital Fund	School Capital Replacement Fund	Limited Partnership Fund	Band Community Fund	Band Trust Fund	2014	2013
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	\$ 6,424,536	\$ (4,008,828)	\$ -	\$ -	\$ -	\$ -	\$ 2,415,708	\$ 3,676,571
FINANCING AND TRANSFERS								
Principal payments on term debt	(1,771,255)	1,771,255	-	-	-	-	-	-
Principal payments on capital lease	(52,808)	52,808	-	-	-	-	-	-
Transfer from (to) special reserve funds	284,074	-	1,350,000	-	(1,634,074)	-	-	-
Transfer from capital reserve funds	2,370,063	-	(2,370,063)	-	-	-	-	-
Transfer to capital reserve funds	(466,000)	-	466,000	-	-	-	-	-
Investment in Wind Energy project	(731,760)	-	-	-	731,760	-	-	-
Interest earned on Band Trust Fund	-	-	-	-	-	680	680	1,875
Rental income earned by Band Trust Fund	-	-	-	-	-	6,000	6,000	6,000
Transfer from Band Trust Funds	(78,857)	-	-	-	-	-	(78,857)	(104,500)
Transfer to replacement reserve funds	(6,263,373)	6,263,373	-	-	-	-	(12,222)	(19,000)
Transfer to capital for asset acquisition	-	(12,222)	-	-	-	-	-	(44,762)
Net book value of asset disposals	-	-	-	-	-	-	-	(135,982)
Contribution to capital addition	-	-	-	-	-	-	-	-
Transfer to deferred revenue	-	-	-	-	-	-	-	-
Transfer from Limited Partnership Fund	243,463	-	-	(243,463)	-	-	-	-
Transfer to housing capital - Section 10	(95,270)	95,270	-	-	-	-	-	-
Transfer to housing capital - Section 95	(211,905)	211,905	-	-	-	-	-	-
	(6,773,628)	8,382,389	(554,063)	(243,463)	(902,314)	6,680	(84,399)	(316,369)
ANNUAL SURPLUS (DEFICIT)	(349,092)	4,373,561	(554,063)	(243,463)	(902,314)	6,680	2,331,309	3,360,202
BALANCE, BEGINNING OF YEAR	780,868	36,194,884	2,058,795	1,131,392	1,634,074	922	41,800,935	38,440,733
ACCUMULATED SURPLUS, END OF YEAR	\$ 431,776	\$ 40,568,445	\$ 1,504,732	\$ 887,929	\$ 731,760	\$ 7,602	\$ 44,132,244	\$ 41,800,935
Accumulated surplus (deficit) is as follows:								
Eskasoni General Account	\$ 270,426	\$ 22,541,856	\$ -	\$ 887,929	\$ 731,760	\$ 7,602	\$ 24,439,573	\$ 24,943,051
Eskasoni Health Centre	54,721	859,181	-	-	-	-	913,902	990,001
Eskasoni School Board	135,191	11,420,433	1,504,732	-	-	-	13,060,356	10,256,689
CMHC Section 95 Projects	-	5,746,975	-	-	-	-	5,746,975	5,613,779
Eskasoni Gaming Commission	(29,658)	-	-	-	-	-	(29,658)	(10,847)
Eskasoni Tobacco Commission	(309)	-	-	-	-	-	(309)	6,857
Other	1,405	-	-	-	-	-	1,405	1,405
FUND BALANCE, END OF YEAR	\$ 431,776	\$ 40,568,445	\$ 1,504,732	\$ 887,929	\$ 731,760	\$ 7,602	\$ 44,132,244	\$ 41,800,935

See accompanying notes to financial statements.

ESKASONI BAND COUNCIL

Consolidated Statement of Change in Net Debt

Year ended March 31, 2014, with comparative figures for 2013

	2014	2013
ANNUAL SURPLUS	\$ 2,331,309	\$ 3,360,202
Tangible capital assets		
Increase in tangible capital assets	(7,720,947)	(6,420,386)
Amortization of tangible capital assets	4,008,828	3,886,686
	(3,712,119)	(2,533,700)
Other non-financial assets (increase) decrease		
Prepaid expenses	4,598	(16,343)
DECREASE (INCREASE) IN NET DEBT	(1,376,212)	810,159
NET DEBT, BEGINNING OF YEAR	(15,599,275)	(16,409,434)
NET DEBT, END OF YEAR	\$ (16,975,487)	\$ (15,599,275)

See accompanying notes to consolidated financial statements.

ESKASONI BAND COUNCIL

Consolidated Statement of Cash Flows

Year ended March 31, 2014, with comparative figures for 2013

	2014	2013
OPERATING ACTIVITIES		
Annual surplus	\$ 2,415,708	\$ 3,676,571
Items not involving cash		
Amortization of tangible capital assets	4,008,828	3,886,686
Gain on disposal of capital assets	—	(224,985)
	6,424,536	7,338,272
Change in non-cash items		
Decrease in accounts receivable	42,363	114,167
Decrease (increase) in due from Government of Canada	(258,994)	437,390
Decrease (increase) in due from Province of Nova Scotia	(75,304)	107,838
Decrease (increase) in due from Band business enterprises	(32,226)	153,265
Increase in inventory held for resale	(2,457)	(21,947)
(Increase) decrease in prepaid expenses	4,598	(16,343)
Increase in accounts payable and accrued liabilities	103,007	338,208
Increase (decrease) in deferred revenue	(35,764)	(45,165)
Increase in deferred revenue, obligatory reserve funds	74,425	213,302
	6,244,184	8,618,987
FINANCING ACTIVITIES		
Proceeds of long-term debt	419,972	1,890,876
Principal payments on long-term debt	(1,771,255)	(1,615,781)
Decrease in obligation under capital lease	(52,808)	(44,922)
	(1,404,091)	230,173
INVESTING ACTIVITIES		
Additions to capital assets	(7,720,947)	(6,439,386)
Proceed on disposal of capital assets	—	224,985
Transfer to Replacement Reserves	(78,857)	(104,500)
Increase in Band trust fund, net of transfers	(6,680)	(12,125)
Decrease in investment in limited partnership for operations	243,463	269,850
Increase in investment in business enterprises	(731,760)	(2)
	(8,294,781)	(6,061,178)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(3,454,688)	2,787,982
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	7,335,394	4,547,412
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 3,880,706	\$ 7,335,394

See accompanying notes to consolidated financial statements.

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of presentation

These consolidated financial statements of Eskasoni Band Council have been prepared in accordance with Canadian generally accepted accounting principles for governments as recommended by the Public Sector Accounting Board (PSAB) of CPA Canada.

(b) Principles of consolidation

These consolidated financial statements include the accounts of the Eskasoni Band Council's Operating Fund, Capital Fund, School Capital Replacement Fund, Limited Partnership Fund, Band Community Fund and Band Trust Fund. The Eskasoni Band Council includes all organizations accountable to the Band Council for the administration of their financial affairs and that are owned or controlled by the Band Council. The interfund accounts and interfund transfers are eliminated in the consolidation.

Incorporated business enterprises which are controlled by the Eskasoni Band Council are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the Band Council records in earnings its share of the earnings of the business enterprise. The accounting principles of the government business enterprises are not adjusted to conform to those of the Band Council.

(c) Fund accounting

The resources and operations of Eskasoni Band Council are comprised of the operating, capital and trust funds. Transfers between these funds are recorded as adjustments to the appropriate fund balance. Supporting schedules to the consolidated financial statements are included to show the financial activities and changes in the balance of each fund.

(d) Inventory for resale

Inventory for resale consists of tobacco products and is stated at the lower of cost and net realizable value. Cost is determined using purchase price and delivery, if applicable. Net realizable value is the estimated selling price in the ordinary course of business.

(e) Investment in limited partnerships

Investments in limited partnerships are recorded using the modified equity basis of accounting.

(f) Investment in incorporated business enterprises

Investments in incorporated business enterprises are recorded using the modified equity basis of accounting.

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(g) Service awards and retirement benefits

Service awards and retirement benefits are recognized as an expenditure in the year in which the awards and benefits are paid to the employee with the exception of those fixed by contract where the policy is to accrue the liability in the year the award or benefit is earned.

(h) Replacement reserves

In accordance with agreements signed with Canada Mortgage and Housing Corporation (CMHC), the Band Council is required to establish funded replacement reserves on Section 95 housing projects. These reserves are to be increased by transfers from the operating fund in amounts as determined in annual budgets approved by CMHC plus interest earned in the reserve fund bank accounts.

(i) Tangible capital assets

Tangible capital assets acquired after March 31, 1988 are stated on the Statement of Financial Position at their cost net of accumulated amortization. All tangible capital assets acquired prior to 1988 have been written off. All tangible capital assets acquired prior to 1988 have been written off. Interest during construction for projects financed with external debt are added to the cost of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lease are recorded as capital leases. At the inception of the lease, the tangible capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Eskasoni Band Council's incremental cost of borrowing.

Amortization on capital assets is charged against operations of the capital fund using the following methods and annual rates:

Asset	Basis	Rate
Community infrastructure – water, sewer, roads	Straight-line	2.5%
Buildings	Straight-line	4.0%
Housing properties	Straight-line	3.33% - 4.0%
Portable classrooms	Straight-line	6.7%
Fence and parking lots	Straight-line	6.7%
Equipment, furniture and fixtures	Straight-line	14.3%
Fishing vessels and non-fishing vessels	Straight-line	10.0%
Wharf	Straight-line	10.0%

(j) Reserve funds

Certain amounts are set aside in reserve funds for future operating and capital purposes.

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(k) Revenue recognition

Funding received under the terms of agreements is recognized as revenue when related expenditures are made. Funding received or receivable but not yet used for its intended purpose is included in the consolidated balance sheet as deferred revenue.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Government transfers are recorded as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

(l) Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, the disclosure of contingencies and the reported amounts of revenues and expenditures in the consolidated financial statements and accompanying notes. Items requiring the use of significant estimates include the valuation of receivables, inventories, tangible capital assets and investments. Due to the inherent uncertainty in making estimates, actual results could differ from those estimates.

(m) Contributed services and in-kind donations

It is not the Band Council's policy to record contributed services or donations in-kind.

(n) Financial instruments

i) **Measurement of financial instruments**

The Band Council initially measures its financial assets and financial liabilities at fair value and subsequently measures all its financial assets and financial liabilities at amortized cost.

ii) **Impairment**

Financial assets measured at amortized cost are tested for impairment when there are indicators of possible impairment. When a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset or group of assets, a write-down is recognized in net earnings. The write-down reflects the difference between the carrying amount and the higher of:

- (a) The present value of the cash flows expected to be generated by the asset or group of assets;

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(n) Financial instruments (continued)

- (b) The amount that could be realized by selling the asset or group of assets;
- (c) The net realizable value of any collateral held to secure repayment of the asset or group of assets.

When events occurring after the impairment confirm that a reversal is necessary, the reversal is recognized in net earnings up to the previously recognized impairment.

iii) Transaction costs

The Band Council recognizes transaction costs in net earnings in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their originating issuance or assumption.

2. ACCOUNTS RECEIVABLE

	2014	2013
Chief and Council honorariums prepaid	\$ 6,020	\$ 7,212
Cape Breton District Health Authority	25,000	25,000
Union of Nova Scotia Indians	79,075	33,025
Ulnooweg Development Group	42,586	—
Other Band Councils	16,300	16,108
Customer receivables	60,371	18,641
Loans to community members	—	49,886
Insurance proceeds	178,223	23,160
Mi'kmaw Kina'matnewey	107,760	333,403
Other sundry receivables	157,129	261,768
Employee advances and receivables	3,724	8,670
	676,188	776,873
Allowance for doubtful accounts	12,395	70,717
	\$ 663,793	\$ 706,156

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

3. DUE FROM GOVERNMENT OF CANADA

	2014	2013
Aboriginal Affairs and Northern Development Canada	\$ 512,761	\$ 224,332
Mi'kmaq Employment Training Secretariat	66,876	254,826
Canada Mortgage and Housing Corporation	418,070	2,900
Fisheries and Oceans Canada	65,903	275,713
Harmonized Sales Tax receivable	59,715	39,149
Enterprise Cape Breton Corporation	–	14,151
Health Canada	–	53,260
	\$ 1,123,325	\$ 864,331

4. DUE FROM BAND-OWNED ENTERPRISES

	2014	2013
Crane Cove Seafoods Limited Partnership	\$ 20,028	\$ –
Eskasoni Supermarket Limited	74,292	54,791
Eskasoni Land Development Limited	697	8,000
	\$ 95,017	\$ 62,791

The amounts due from related parties are unsecured, interest free with no fixed terms of repayment.

5. RESTRICTED CASH AND DEPOSITS

	2014	2013
Trust funds held by Government of Canada	\$ 7,602	\$ 922
CMHC replacement reserve funds	246,596	244,167
	\$ 254,198	\$ 245,089

6. INVESTMENT IN LIMITED PARTNERSHIP

The Band Council's investment in Crane Cove Seafoods Limited Partnership is as follows:

	2014	2013
Balance, beginning of year	\$ 1,131,392	\$ 1,446,004
Share of profits of Crane Cove Seafoods Limited Partnership	1,756,537	2,527,618
Transfer to Eskasoni Band Council	(2,000,000)	(2,842,230)
Balance, end of year	\$ 887,929	\$ 1,131,392

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

6. INVESTMENT IN CRANE COVE SEAFOODS LIMITED PARTNERSHIP (Continued)

The investment in the Limited Partnership consists of a 99% share of Crane Cove Seafoods Limited Partnership. The Limited Partnership Agreement became effective April 1, 2007 pursuant to the Limited Partnership Act of the Province of Nova Scotia.

The Crane Cove Seafoods Limited Partnership has as its principal business activity the operation of the Eskasoni commercial fishery carried out by an unincorporated division operating as Crane Cove Seafoods.

Summary audited financial information for Crane Cove Seafoods Limited Partnership as at and for the year ended March 31, 2014 is as follows:

STATEMENT OF FINANCIAL POSITION

	2014	2013
ASSETS		
Current assets	\$ 446,997	\$ 524,488
Property, plant and equipment, net book value	2,821,501	3,118,917
	\$ 3,268,498	\$ 3,643,405
LIABILITIES		
Current liabilities	\$ 677,024	\$ 610,683
Long-term debt	7,849	37,350
	684,873	648,033
DEFERRED GOVERNMENT ASSISTANCE	1,694,391	1,862,850
EQUITY		
Limited partner's equity	887,929	1,131,392
General partner's equity	1,305	1,130
	889,234	1,132,522
	\$ 3,268,498	\$ 3,643,405

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

6. INVESTMENT IN CRANE COVE SEAFOODS LIMITED PARTNERSHIP (Continued)

STATEMENT OF EARNINGS AND PARTNERS' EQUITY

	2014	2013
REVENUE		
Commercial fishing operations		
Sales	\$ 9,165,802	\$ 10,109,327
Cost of sales	5,936,286	6,204,917
	3,229,516	3,904,410
Other revenue	105,601	299,091
	3,335,117	4,203,501
EXPENSES		
Operating expenses	1,578,405	1,675,630
Other		
NET INCOME	1,756,712	2,527,871
Partners' equity, beginning of year	1,132,522	1,446,881
Partners' withdrawals	(2,000,000)	(2,842,230)
PARTNERS' EQUITY, END OF YEAR	\$ 889,234	\$ 1,132,522

7. INVESTMENT IN INCORPORATED BUSINESS ENTERPRISES

The investment in business enterprises consists of ownership as follows:

	% Ownership	2014	2013
Eskasoni Fish & Wildlife Commission Incorporated	100	\$ 1	\$ 1
Crane Cove Seafoods Limited	100	1	1
Eskasoni Supermarket Limited	100	1	1
Eskasoni Corporate Division Inc.	100	731,759	1
Eskasoni Land Development Limited	100	1	1
Eskasoni Kiptu Security Limited	51	1	—
Memski Projects Inc.	50	1	—
		\$ 731,765	\$ 5

a) Eskasoni Fish & Wildlife Commission Incorporated

In 2013, Eskasoni Fish & Wildlife Commission Incorporated was inactive.

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

7. INVESTMENT IN INCORPORATED BUSINESS ENTERPRISES (Continued)

b) Crane Cove Seafoods Limited

In 2014, Crane Cove Seafoods Limited was inactive.

c) Eskasoni Supermarket Limited

During the year, the Eskasoni Band Council contributed \$Nil to the Eskasoni Supermarket Limited (\$500,000 in 2013). During the same period, the amount owing by the Eskasoni Supermarket Limited to the Eskasoni Band Council increased by \$19,501.

d) Eskasoni Corporate Division Inc.

Eskasoni Corporate Division Inc. changed its name from the Eskasoni Economic Development Corporation on December 14, 2012. The Company owns 100% of Eskasoni Wind Company Limited for the benefit of Eskasoni Band Council. Eskasoni Corporate Division Inc. has a 25% ownership interest in a wind energy project operated as a limited partnership. The investment of \$731,758 represents the funds invested for the Band Council's 25% share of the project. The project is under construction and is expected to begin operations in November, 2014.

e) Eskasoni Land Development Limited

Eskasoni Land Development Limited was incorporated on February 25, 2013 and its principal business activity is the purchase of land for the development of the Eskasoni Band. As at March 31, 2014, the Company had no assets or liabilities.

f) Eskasoni Kiptu Security Limited

Eskasoni Kiptu Security Limited was incorporated on June 6, 2013 and its principal business activity is providing security services. As at March 31, 2014, the Company had no assets or liabilities.

g) Memski Projects Inc.

Memski Projects Inc. was incorporated on January 29, 2013 and its principal business activity is providing fabricated steel products to industry. As at March 31, 2014 the company had no assets or liabilities as it is in the development stages.

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

8. CREDIT FACILITY

The Band's credit facility at March 31, 2014 was \$500,000 bearing interest at prime plus 2.25%. The line of credit is reduced each April by \$500,000.

At March 31, 2014, no amounts were drawn.

9. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2014	2013
Administration payables	\$ 2,203,906	\$ 2,734,335
Housing payables	387,444	305,725
Education payables	2,674,934	1,926,990
Health Centre payables	438,778	604,054
Eskasoni Gaming Commission payables	19,169	36,338
Tobacco payables	32,237	46,019
	<u>\$ 5,756,468</u>	<u>\$ 5,653,461</u>

10. DEFERRED REVENUE – OBLIGATORY RESERVE FUNDS

a) Housing Replacement Reserve

Under the terms of agreements with Canada Mortgage and Housing Corporation (CMHC), the Replacement Reserves account is to be increased by annual charges against equity. The amount for the current year was \$234,312 (2013 - \$216,062). These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC from time to time. The funds in the account may only be used as approved by CMHC. As at March 31, 2014, the balance of the reserve is \$701,884 (2013 - \$618,533) and the Band Council has set aside \$246,596 in separate bank deposits. As at July 31, 2014 the reserve is fully funded.

	2014	2013
Balance, beginning of year	\$ 618,533	\$ 495,409
Appropriation for the year	234,312	216,062
Transfer funds from Band administration	18,462	32,176
Transfer to housing operations	(171,851)	(127,480)
Interest earned on funds on deposit	2,428	2,366
Balance, end of year	<u>\$ 701,884</u>	<u>\$ 618,533</u>

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

10. DEFERRED REVENUE – OBLIGATORY RESERVE FUNDS (Continued)

b) Health Moveable Capital Asset Replacement Reserve

Under the terms of the funding agreement with Health Canada, the Band can create a replacement reserve for moveable equipment. The balance in the replacement reserve as at March 31, 2014 is \$121,878 (2013 - \$122,833).

	2014	2013
Balance, beginning of year	\$ 122,833	\$ 106,915
Transfer from operations as per agreement	16,396	15,918
Transfer to operations for asset acquisition	(17,351)	–
Balance, end of year	\$ 121,878	\$ 122,833
Total deferred revenue – obligatory reserve funds	\$ 823,762	\$ 741,366

11. DEFERRED REVENUE

	2014	2013
Mi'kmaw Kina'matnewey	\$ 74,088	\$ 37,550
Other	146,092	82,412
Crane Cove Seafoods Limited Partnership	–	135,982
	\$ 220,180	\$ 255,944

12. LONG-TERM DEBT

	2014	2013
Canada Mortgage and Housing Corporation (Schedule U) Mortgages payable in total monthly instalments of \$88,176 on account of principal and interest, secured by Aboriginal Affairs and Northern Development Canada Ministerial loan guarantees.	\$11,981,216	\$10,247,960
Bank of Montreal (Schedule U) Mortgages payable in monthly instalments of \$57,008 on account of principal and interest, secured by Aboriginal Affairs and Northern Development Canada Ministerial loan guarantees.	4,582,151	6,540,423

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

12. LONG-TERM DEBT (Continued)

	2014	2013
Carry forward	\$16,563,367	\$16,788,383
Bank of Montreal (Continued)		
Loan #1		
5.95% loan, repayable in monthly instalments of \$7,958 on account of principal and interest, maturing September 2015, secured by an irrevocable Band Council resolution and assignment of fire insurance. The interest rate is fixed to September 2015.	136,198	220,848
Loan #2		
5.76% loan, repayable in monthly instalments of \$5,987 on account of principal plus interest maturing January, 2017, secured by a promissory note authorized by the Band Council.	203,568	275,416
Loan #3		
5.99% loan, repayable by monthly instalments of \$37,771 on account of principal and interest, maturing August 2018, secured by a guarantee by the Eskasoni Band Council and an assignment of fire insurance.	1,433,364	1,820,036
RBC Royal Bank		
Loan #1		
7.2% loan, repayable in monthly instalments of \$384 on account of principal and interest, maturing October 2016, secured by a motor vehicle having a book value of \$12,000.	10,788	14,491
Loan #2		
5.9% loan, repayable in monthly instalments of \$848 on account of principal and interest, maturing September 2018, secured by a motor vehicle having a book value of \$36,367.	40,008	47,606
Ford Credit		
6.59% loan, repayable in monthly instalments of \$1,087 on account of interest and principal, maturing December 2015, secured by a motor vehicle having a book value of \$24,208.	21,396	32,645
Canadian Mortgage and Housing Corporation – mortgage advances – Section 95 Housing	–	560,547
	\$18,408,689	\$19,759,972

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

12. LONG-TERM DEBT (Continued)

The aggregate maturities of long-term debt for each of the next five years subsequent to March 31, 2014, assuming maturing debt is renewed under the same terms and conditions currently in effect, are as follows:

2015	\$ 1,852,207
2016	1,800,217
2017	1,731,657
2018	1,342,725
2019	1,045,305

13. OBLIGATIONS UNDER CAPITAL LEASE

The Eskasoni School Board has financed certain office equipment by entering into capital leasing arrangements.

The following is a schedule of the future minimum lease payments of the capital leases expiring on August 31, 2016:

	2014	2013
2014	\$ —	\$ 57,534
2015	57,534	57,534
2016	9,598	9,598
Total minimum lease payments	67,132	124,666
Less amount representing interest (at rates of 6.0%)	2,083	6,809
Present value of net minimum capital lease payments	\$ 65,049	\$ 117,857

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

14. TANGIBLE CAPITAL ASSETS

			2014	2013
	Cost	Accumulated amortization	Net book value	Net book value
Land				
Castle Bay	\$ 290,765	\$ -	\$ 290,765	\$ -
Community infrastructure	13,931,410	3,796,215	10,135,195	10,028,375
Buildings				
Band administration	1,418,089	1,303,098	114,991	171,715
Sewer treatment plant	3,031,146	1,946,124	1,085,022	1,206,744
Health Centre	1,883,800	1,052,928	830,872	906,225
Police Station	1,851,465	831,474	1,019,991	1,088,113
Recreation Centre	2,580,261	1,032,944	1,547,317	1,640,740
Cultural Centre	1,785,688	785,502	1,000,186	1,071,614
Training Education Centre	2,796,868	738,582	2,058,286	2,157,584
Ambulance Station	220,338	61,698	158,640	167,454
Strip mall	1,585,241	289,437	1,295,804	1,279,761
Youth at Risk	200,638	56,263	144,375	152,401
Elder Centre	160,550	64,028	96,522	102,944
Senior High School	7,550,784	4,200,150	3,350,634	3,268,605
Junior High School	7,805,312	5,478,774	2,326,538	2,586,725
Daycare Centre	134,130	91,208	42,922	48,287
School Administration	125,105	116,064	9,041	10,849
Other school building	39,195	6,336	32,859	34,427
School Gym	4,397,234	-	4,397,234	696,698
Health trailers	205,634	41,126	164,508	185,071
Other Community buildings	127,384	111,641	15,743	4,658
	37,898,862	18,207,377	19,691,485	16,780,615
Housing properties				
Section 95	27,309,437	8,582,561	18,726,876	19,199,436
Section 10	8,469,492	1,833,030	6,636,462	5,978,355
Multi-unit apartment	924,700	184,940	739,760	785,995
Other housing	2,897,353	2,140,590	756,763	789,541
	39,600,982	12,741,121	26,859,861	26,753,327
Motor vessels	477,870	360,861	117,009	134,796
Fishing vessels	8,300,157	5,969,424	2,330,733	1,947,638
Equipment and furniture	3,637,804	3,032,090	605,714	434,688
Fencing and paving	252,737	199,484	53,253	59,626
Wharfs	112,500	11,250	101,250	112,500
Motor vehicles	2,796,135	2,144,011	652,124	873,705
	15,577,203	11,717,120	3,860,083	3,562,953
	\$ 107,299,222	\$ 46,461,833	\$ 60,837,389	\$ 57,125,270

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

15. PREPAID EXPENSES

	2014	2013
Social development costs	\$ 203,710	\$ 222,005
Student tuitions and costs	66,632	52,935
	\$ 270,342	\$ 274,940

16. RELATED PARTY TRANSACTIONS

- a) During the year, the Band Council expensed Chief and Council honorariums totaling \$711,000 (2013 - \$633,000) to the Eskasoni Tobacco Shop. The Band Council also expensed Council director fees of \$14,000 (2013 - \$43,100) and Council pension contributions of \$123,714 (2013 - \$118,909) to the Eskasoni Tobacco Shop.
- b) The Band Council has, in the current year, provided prepaid honorariums to some Councillors. No interest is charged on the balances. At March 31, 2014, the balance owed by Councillors totaled \$6,020 (2013 - \$7,212) for prepaid honorariums.
- c) During the year, the Band Council received lease revenue of \$214,030 (2013 - \$387,641) from the Crane Cove Seafoods Limited Partnership. The lease revenue was for the lease of fishing vessels and fishing licences owned by the Band Council and provided to Crane Cove Seafoods Limited Partnership who carried out the commercial fishing activities of the Band Council.
- d) During the year, the Band Council sold tobacco products under a quota system to certain members of the Band Council. The total sales were \$639,353 (2013 - \$692,936) and sales were made under the same terms and conditions as sales to other customers.
- e) During the year, the Band Council social development paid rental fees to certain members of the Band Council in the amount of \$91,061 (2013 - \$82,430). These fees were for accommodations for Band members and under the same terms and conditions as rental fees to other landlords.
- f) During the year, the Band Council paid \$141,280 (2013 - \$84,625) to a contractor who was a member of the Band Council. These fees were under the same terms and conditions as payments to other contractors.

17. RETIREMENT PLAN

Eskasoni Band Council provides a defined contribution registered pension plan (RPP) for eligible employees. Eskasoni Band Council matches employee contributions to the plan. The employer contribution to the plan was \$839,627 in 2014 (2013 - \$768,569).

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

18. CONTINGENCIES

- a) Eskasoni Band Council has entered into contribution agreements with the Government of Canada. This funding is subject to repayment if the Band Council fails to comply with the terms and conditions of the agreement.
- b) Eskasoni Band Council, in prior years, participated in a Gifting Initiative Donation Program with a company external to the Band. Such gifting programs are under review by the Canada Revenue Agency and the allowable deductibility of donations by taxpayers. The Band has discontinued their relationship with the company. They are not in a position to assess any further potential claims that may arise from past transactions. The management of the Band Council will defend any legal action taken. Any that may arise pertaining to its involvement in the donation program could have a material effect on its consolidated financial position.
- c) Eskasoni Band Council has been advised by their legal council that all the parties involved in an Agreement with Eskasoni Band Council, dated August 7, 2012, related to the Beach Road Subdivision will be applying the arbitration clause in the Agreement. Management's assessment is that the Band Council has complied with the Agreement and no settlement will be required on behalf of the Band Council. No provision has been made in the financial statements dated March 31, 2014.

19. GOVERNMENT TRANSFERS

			2014	2013
	Operating	Capital	Total	Total
Federal government				
Aboriginal Affairs and Northern Development Canada	\$ 17,672,290	\$ —	\$ 17,672,290	\$ 17,135,877
Mi'kmaq Kina'matnewey	14,772,459	1,702,814	16,475,273	15,596,792
Health Canada	4,183,687	—	4,183,687	4,538,991
Canada Mortgage and Housing Corporation	771,254	—	771,254	967,773
Fisheries and Oceans Canada	333,670	616,000	949,670	1,153,364
Other	18,750	—	18,750	314,550
Total federal government	37,752,110	2,318,814	40,070,924	39,707,347
Provincial government				
Province of Nova Scotia	656,971	—	656,971	654,447
	\$ 38,409,081	\$ 2,318,814	\$ 40,727,895	\$ 40,361,794

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

20. EXPENDITURES BY OBJECT

	2014	2013
Salaries and employee benefits	\$ 17,059,080	\$ 16,485,083
Interest on long-term debt	672,440	794,431
Administrative costs	2,431,803	2,555,368
Direct program costs	26,790,667	26,083,223
Amortization of capital assets	4,008,828	3,886,686
	\$ 50,962,818	\$ 49,804,791

21. FINANCIAL INSTRUMENTS

The Band Council is exposed to various risks through its financial instruments. The following analysis provides a measure of the Band Council's risk exposure and concentrations at the statement of financial position date March 31, 2014.

a) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Band Council's main credit risk is related to accounts receivable. The Band Council monitors the components of accounts receivable on an ongoing basis and records an allowance for doubtful accounts based on its assessment of individual accounts and their eventual collectability.

b) Liquidity risk

Liquidity risk is the risk that the Band Council will encounter difficulty in meeting obligations associated with financial liabilities. The Band Council manages its liquidity risk by constantly monitoring forecasted and actual cash flow and expenditures and maintains a credit facility that can be drawn upon if unforeseen circumstances were to develop.

c) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

i) Currency rate risk

Currency risk is the risk that the fair value of a financial instrument or related future cash flow will fluctuate because of change in foreign exchange rates. The Band Council is not exposed to currency risk.

ESKASONI BAND COUNCIL

Notes to Consolidated Financial Statements

Year ended March 31, 2014

21. FINANCIAL INSTRUMENTS (Continued)

ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Band Council's exposure to interest rate risk is reduced as the majority of its debt is at fixed rates with varying maturity dates.

iii) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices, whether those changes are caused by factors specific to the individual financial instruments or its issuer, or factors affecting all similar financial instruments traded in the market. The Band Council is not exposed to other price risk.

22. COMPARATIVE FIGURES

Certain of the 2013 comparative figures have been reclassified to conform with the financial statement presentation adopted for 2014.

ESKASONI BAND COUNCIL

Schedule A – Aboriginal Affairs and Northern Development Canada Contributions

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Social development (Schedule D)			
Income assistance	\$ 12,261,287	\$ 12,280,596	\$ 12,162,803
Assisted living	482,160	482,976	478,343
Housing and infrastructure (Schedule E)			
Core funding	1,308,000	1,310,160	1,297,597
Storage tanks	–	95,175	68,750
Emergency measures	–	543,030	340,000
Energy efficiency	–	100,000	–
Subdivisions, water, sewer	–	–	190,200
Operations and maintenance (Schedule F)			
Core funding	716,780	721,269	714,351
Sewer and water systems	80,000	80,000	80,000
Municipal services	–	–	97,830
Wastewater	–	–	49,700
Emergency measures	–	221,575	–
Economic development (Schedule G)			
Planning and operations	253,676	254,156	251,718
Community promotion	–	18,204	–
Business development	–	33,101	10,360
Goat Island development	–	55,545	–
Skills Link program	165,000	123,667	165,064
Research and advocacy	–	6,225	–
Fisheries resource development (Schedule H)	–	–	145,932
Band management (Schedule I)			
Band government support	1,033,576	1,003,145	993,521
Registration and membership	44,400	44,531	44,104
Lands management	24,000	20,144	21,404
Band governance	15,000	22,085	14,200
Other programs (Schedule K)			
Cultural education	–	–	10,000
Corporate division (Schedule L)			
Business advisory services	–	256,706	–
TOTAL REVENUE	\$ 16,383,879	\$ 17,672,290	\$ 17,135,877

ESKASONI BAND COUNCIL

Schedule B – Health Programs

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Health Canada	\$ 4,169,600	\$ 4,183,687	\$ 4,538,991
Eskasoni Health Centre contract fees	60,000	90,000	60,000
Province of Nova Scotia	50,000	50,000	50,000
Union of Nova Scotia Indians	–	7,000	18,000
Rent	154,400	154,400	163,145
Other revenue and recoveries	141,269	215,842	188,394
	4,575,269	4,700,929	5,018,530
EXPENDITURE			
Mental Health programs	733,620	780,469	809,524
Youth Crisis Centre	244,000	279,057	265,381
Community health representative	69,482	75,279	68,365
Nursing program	251,811	211,832	266,385
Home care nursing program	677,328	750,446	684,628
Prenatal and other nutrition	101,334	111,803	99,191
Maternal Child Health	139,862	139,928	139,903
Health administration and building costs	616,910	623,463	525,287
Renovations and capital	–	10,722	58,796
Health Centre – building loan interest	12,000	10,842	15,686
Health information technology	94,898	84,646	108,368
Out of country insurance	30,000	30,000	30,860
Health liaison worker	35,990	36,103	37,515
Diabetes nursing and activities	82,734	82,856	82,613
Primary care	329,902	338,297	344,151
Head Start program	219,734	220,098	234,879
Early intervention (FASD)	69,264	67,516	60,055
Medical transportation	676,000	690,147	729,784
Immunization and disease control	24,000	20,660	29,029
Other Health projects	66,512	100,553	125,554
	4,475,381	4,664,717	4,715,954
Net revenue before the following	99,888	36,212	302,576
FINANCING AND TRANSFERS			
Principal payment on building loan	(83,492)	(84,650)	(79,807)
Transfer to replacement reserve	(16,396)	(16,396)	(15,918)
Transfer for capital assets	–	–	(205,634)
	(99,888)	(101,046)	(301,359)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	\$ –	\$ (64,834)	\$ 1,217

ESKASONI BAND COUNCIL

Schedule C – Education

Year ended March 31, 2014, with comparative figures for 2013

	2014	2013
REVENUE		
Mi'kmaw Kina'matnewey – Education Agreement	\$ 14,327,251	\$ 13,768,942
Mi'kmaw Kina'matnewey – other	1,879,744	1,564,920
Mi'kmaq Employment Training Secretariat	249,968	249,968
National Literacy	38,285	47,910
Parent Daycare fees	69,219	74,314
Other	156,112	102,722
	16,720,579	15,808,776
EXPENDITURE		
Instruction and administration	6,581,036	6,430,887
Post-secondary education	1,404,927	1,258,757
Post-secondary counseling	4,237	32,452
Transportation	982,155	1,010,762
School operations and maintenance	1,817,519	1,506,576
Daycare Centre	342,922	334,234
Police Liaison project	77,355	74,648
Aboriginal language review	5,598	78,572
New paths project	332,165	434,355
Pension and group insurance	698,464	663,380
Special education	852,330	607,334
Building term loan interest	104,356	118,069
Training and Education Centre	851,454	858,848
Service awards	19,165	67,003
Other programs	95,529	90,570
	14,169,212	13,566,447
Net revenue before the following	2,551,367	2,242,329
FINANCING AND TRANSFERS		
Principal payments on term loans	(386,672)	(335,188)
Principal payments on capital leases	(52,808)	(44,922)
Transfer of funds for capital	(4,347,441)	(1,445,531)
Transfer from (to) capital replacement fund	1,904,063	(416,688)
	(2,882,858)	(2,242,329)
DEFICIENCY OF REVENUE OVER EXPENDITURE	\$ (331,491)	\$ –

ESKASONI BAND COUNCIL

Schedule D – Social Development

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Aboriginal Affairs and Northern Development Canada			
Income assistance	\$ 12,261,287	\$ 12,280,596	\$ 12,162,803
Assisted living	482,160	482,976	478,343
	12,743,447	12,763,572	12,641,146
EXPENDITURE			
Basic needs	12,820,000	13,382,250	12,540,008
Special needs	320,000	320,022	293,608
Contribution to Health Centre	60,000	90,000	60,000
Service delivery salaries	370,588	338,636	339,074
Travel and training	30,000	31,151	37,455
Office, computers and general	48,000	63,383	52,189
	13,648,588	14,225,442	13,322,334
DEFICIENCY OF REVENUE OVER EXPENDITURE	\$ (905,141)	\$ (1,461,870)	\$ (681,188)

ESKASONI BAND COUNCIL

Schedule E – Housing and Infrastructure

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Aboriginal Affairs and Northern Development Canada			
Core funding	\$ 1,308,000	\$ 1,310,160	\$ 1,297,597
Roads			–
Energy efficiency	–	100,000	–
Storage tanks	–	95,175	68,750
Emergency Measures	–	543,030	340,000
Lot development and subdivision		–	190,200
Canada Mortgage and Housing Corporation			
RRAP Program	144,000	87,550	207,396
Crane Cove Seafoods Limited Partnership	120,000	536,718	204,018
Rent recoveries, housing	384,000	509,700	512,800
Other recoveries	–	205,906	57,161
	1,956,000	3,388,239	2,877,922
EXPENDITURE			
Housing repairs	804,000	951,233	1,029,516
Multi-unit apartment	–	24,861	24,613
Storage tanks	–	–	68,750
Emergency measures	–	543,640	340,477
Grocery store renovations	–	74,500	–
Interest payment on Section 10 mortgages	218,701	199,932	238,701
Insurance on Band houses	78,000	89,164	77,592
Security	–	135,956	–
	1,100,701	2,019,286	1,779,649
Net revenue before the following	855,299	1,368,953	1,098,273
FINANCING AND TRANSFERS			
Principal payment on Section 10 mortgages	(224,000)	(208,866)	(204,001)
Transfer to Social Housing Section 95	(300,000)	(433,712)	(333,753)
Transfer for Section 95 housing capital	–	(211,905)	(85,000)
Transfer funds for capital assets	(744,074)	(815,317)	(966,673)
Transfer from Eskasoni Gaming Centre	500,000	215,000	500,000
Transfer from special reserve	244,074	269,074	280,000
Transfer to special reserve	–	–	(244,074)
Transfer from Band Trust Funds	–	–	64,500
Transfer funds for Housing Section 10	–	(95,270)	(40,000)
	(524,000)	(1,280,996)	(1,029,001)
EXCESS OF REVENUE OVER EXPENDITURE	\$ 331,299	\$ 87,957	\$ 69,272

ESKASONI BAND COUNCIL

Schedule F – Operations and Maintenance

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Aboriginal Affairs and Northern Development Canada			
Operations and maintenance	\$ 716,780	\$ 721,269	\$ 714,351
Water system maintenance	80,000	80,000	80,000
Municipal services	—	—	97,830
Wastewater	—	—	49,700
Emergency measures	—	221,575	—
	796,780	1,022,844	941,881
Crane Cove Seafoods Limited Partnership	—	—	145,080
	796,780	1,022,844	1,086,961
EXPENDITURE			
Road systems			
Road maintenance	70,000	26,918	182,652
Snow removal	90,000	87,038	83,884
	160,000	113,956	266,536
Sewer and water systems			
Salaries	266,089	219,194	235,422
Repairs, maintenance and electricity, other	396,220	553,422	411,483
Sewage treatment plant	310,000	297,123	307,029
	972,309	1,069,739	953,934
Municipal services			
Street lights	30,000	30,393	28,261
Garbage collection	132,000	129,391	128,150
Animal control	42,700	42,632	40,599
	204,700	202,416	197,010
Band buildings			
Building maintenance and security salaries	88,505	87,755	79,813
Maintenance and insurance	122,000	115,220	137,768
Heat and lights	40,800	40,855	38,707
	251,305	243,830	256,288
Fire and environment protection			
Salaries	107,900	107,450	97,560
Supplies, maintenance, other	36,000	31,205	41,469
Small equipment and training	15,000	127	16,437
Environmental clean-up	200,000	229,653	376,904
	358,900	368,435	532,370
Service fees and other recoveries	(28,000)	(41,008)	(27,435)
	1,919,214	1,957,368	2,178,703
Net expenditure before the following	(1,122,434)	(934,524)	(1,091,742)
FINANCING AND TRANSFERS			
Principal payment on term debt	(19,000)	(18,843)	(14,176)
DEFICIENCY OF REVENUE OVER EXPENDITURE	\$ (1,141,434)	\$ (953,367)	\$ (1,105,918)

ESKASONI BAND COUNCIL

Schedule G – Economic Development

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Aboriginal Affairs and Northern Development Canada			
Economic Development Program	\$ 253,676	\$ 254,156	\$ 251,718
Skills Link program	165,000	123,667	165,064
Business development	–	33,101	10,360
Goat Island development	–	55,545	–
Community promotion	–	18,204	–
Research and advocacy	–	6,225	–
Mi'kmaq Employment Training Secretariat	984,616	984,616	984,616
Human Resources and Skills Development Canada	–	–	71,760
Enterprise Cape Breton Corporation	60,000	6,800	180,140
Province of Nova Scotia	65,800	10,000	29,313
Fisheries and Oceans Canada	–	–	91,800
Crane Cove Seafoods Limited Partnership	–	–	355,400
Ulnooweg Development Group	–	20,086	–
Mi'kmaq Rights Initiative (KMK)	–	152,016	–
Other sources and Band funds	24,200	187,014	45,390
	1,553,292	1,851,430	2,185,561
EXPENDITURE			
Salaries and employee benefits	246,682	217,449	150,950
Travel and professional development	15,000	12,029	16,266
Office, telephone, general	24,000	22,903	18,211
Advertising, promotion, internet	21,400	20,106	21,670
Administrative support	24,000	24,000	24,000
Wind energy development	–	–	29,000
Goat Island development	60,000	22,262	25,609
Tourism development	90,000	134,988	155,210
Youth skills link	165,000	123,667	165,645
Youth strategy projects	–	–	84,738
METS employment and training programs	979,386	977,640	1,008,674
Band employment and training	–	231,023	351,839
Other projects (recovery)	(40,000)	39,074	(5,834)
	1,585,468	1,825,141	2,045,978
Net revenue (expenditure) before the following	(32,176)	26,289	139,583
FINANCING AND TRANSFERS			
Goat Island capital	–	(86,939)	(146,855)
DEFICIENCY OF REVENUE OVER EXPENDITURE			
	\$ (32,176)	\$ (60,650)	\$ (7,272)

ESKASONI BAND COUNCIL

Schedule H – Fishery Resource Development

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Fisheries and Oceans Canada			
Vessel acquisition	\$ –	\$ 616,000	\$ 541,382
Aboriginal Fishing Strategy (Schedule R)	285,000	288,000	435,000
Special projects (Schedule R)	–	45,670	85,182
	285,000	949,670	1,061,564
Aboriginal Affairs and Northern Development Canada	–	–	145,932
Ulnooeweg Development Group	–	22,500	–
Lease of fishing vessels and licenses (note 16)	–	214,030	387,641
Other fees	–	21,006	76,275
Crane Cove Seafoods Limited Partnership	100,000	100,000	100,000
Gain on disposal of fishing vessels	–	–	224,985
	385,000	1,307,206	1,996,397
EXPENDITURE			
Aboriginal Fishing Strategy (Schedule R)	285,000	377,150	428,155
Salary and employee benefits	100,000	99,400	97,425
Aboriginal Affairs and Northern Development Canada project	–	–	145,932
	385,000	476,550	671,512
Net revenue before the following	–	830,656	1,324,885
FINANCING AND TRANSFERS			
Fishing vessel acquisition	–	(830,030)	(996,238)
Motor vessel acquisition	–	–	(113,677)
	–	(830,030)	(1,109,915)
EXCESS OF REVENUE OVER EXPENDITURE	\$ –	\$ 626	\$ 214,970

ESKASONI BAND COUNCIL

Schedule I – Band Management

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Aboriginal Affairs and Northern Development Canada			
Band government support	\$ 1,033,576	\$ 1,003,145	\$ 993,521
Registration and membership	44,400	44,531	44,104
Lands management	24,000	20,144	21,404
Band governance	15,000	22,085	14,200
	1,116,976	1,089,905	1,073,229
Mi'kmaw Kina'matnewey Band support	266,400	268,278	262,930
Union of Nova Scotia Indians	92,100	92,100	100,499
	1,475,476	1,450,283	1,436,658
EXPENDITURE			
Administration salaries	411,378	395,451	298,937
Housing administration salaries	281,127	247,004	254,283
Membership salaries	77,079	76,993	74,750
Employee benefits	117,000	128,852	112,224
Staff vacation and overtime pay	–	62,090	38,750
Pension plan	104,000	130,654	100,681
Lands management	47,399	45,490	42,731
Employee travel	53,900	70,956	56,296
Office supplies and fees	26,400	26,357	22,508
Telephone	72,000	77,101	76,436
Co-management agreement	–	–	53,400
Audit, legal and consulting	90,000	59,461	115,885
Loss on settlement of lawsuit	–	–	63,984
Band governance project	15,000	22,085	14,307
Computer services	16,800	14,849	16,887
Membership and election	6,300	26,100	24,262
Training	12,000	1,250	344
Bank charges	33,600	27,932	27,905
General	12,000	10,140	13,054
Recoveries from other programs	(144,000)	(234,895)	(271,602)
	1,231,983	1,187,870	1,136,022
Net revenue before the following	243,493	262,413	300,636
FINANCING AND TRANSFERS			
Principal payment on vehicle loan	(3,700)	(3,703)	(3,449)
EXCESS OF REVENUE OVER EXPENDITURE	\$ 239,793	\$ 258,710	\$ 297,187

ESKASONI BAND COUNCIL

Schedule J – Canada Mortgage and Housing Corporation – Section 95 Housing

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Rentals			
Social Services, shelter allowance	\$ 963,000	\$ 909,693	\$ 869,279
Private paying individuals	560,000	557,314	557,599
	1,523,000	1,467,007	1,426,878
Canada Mortgage and Housing Corporation Mortgage subsidies	760,000	683,704	760,377
	2,283,000	2,150,711	2,187,255
EXPENDITURE			
Administration	75,000	76,600	69,000
Audit	16,000	15,700	14,000
Insurance	72,000	73,155	66,633
Housing repairs	290,000	291,689	290,436
Capital repairs	130,000	171,851	127,480
Interest on long-term debt	400,000	338,980	399,966
Bad debts	560,000	557,314	557,599
	1,543,000	1,525,289	1,525,114
Net revenue before the following	740,000	625,422	662,141
FINANCING AND TRANSFERS			
Transfer from replacement reserve	130,000	171,851	127,480
Transfer to replacement reserve	(230,000)	(234,312)	(216,062)
Transfer from Band operating fund	300,000	433,712	333,753
Principal payments on long-term debt	(940,000)	(996,673)	(907,312)
	(740,000)	(625,422)	(662,141)
EXCESS OF REVENUE OVER EXPENDITURE	\$ –	\$ –	\$ –

ESKASONI BAND COUNCIL

Schedule K – Other Programs

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Rent from Band buildings	\$ 162,336	\$ 171,461	\$ 164,280
Enterprise Cape Breton Corporation	–	–	50,388
Province of Nova Scotia	505,000	591,271	575,134
Crane Cove Seafoods Limited Partnership	366,000	324,400	329,520
Aboriginal Affairs and Northern Development Canada	–	–	10,000
Strip mall rent	102,000	102,000	103,000
Interest income	35,636	76,361	50,714
Other revenue	–	57,900	104,925
	1,170,972	1,323,393	1,387,961
EXPENDITURE			
Police building loan interest	16,152	13,957	18,055
Police building operating costs	60,000	68,966	59,719
Community police officer	150,000	137,354	–
Strip mall operations	102,000	100,368	77,044
Ambulance building operations	2,400	2,134	2,187
Christmas programs	130,000	128,885	118,209
Community projects	30,000	24,789	27,010
Recreation program	171,000	125,313	–
Aboriginal Summer Games	–	56,000	125,993
Other programs	900	1,003	1,004
	662,452	658,769	429,221
Net revenue before the following	508,520	664,624	958,740
FINANCING AND TRANSFERS			
Police building loan principal	(71,848)	(71,848)	(71,848)
Transfer for capital assets	–	–	(208,165)
Transfer from (to) special reserve funds	–	15,000	(25,000)
	(71,848)	(56,848)	(305,013)
EXCESS OF REVENUE OVER EXPENDITURE	\$ 436,672	\$ 607,776	\$ 653,727

ESKASONI BAND COUNCIL

Schedule L – Corporate Division

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Crane Cove Seafoods Limited Partnership	\$ 380,000	\$ 855,235	\$ 380,000
Enterprise Cape Breton Corporation	–	11,950	6,012
Aboriginal Affairs and Northern Development Canada	–	256,706	–
Province of Nova Scotia	–	5,700	6,250
Other	–	5,000	–
	380,000	1,134,591	392,262
EXPENDITURE			
Salary and employee benefits	239,434	251,390	177,804
Consulting services	18,000	22,850	72,626
Advertising	12,000	10,359	13,478
Travel, meetings and training	42,000	39,494	53,581
Legal	20,500	30,195	23,246
Office and administration	19,800	15,032	15,602
Rent	18,000	18,000	16,500
Telephone	6,766	5,645	4,679
Furniture, fixtures and equipment	–	2,816	28,044
Audit	3,500	3,500	3,500
General	–	–	3,510
	380,000	399,281	412,570
Net revenue (expenditure) before the following	–	735,310	(20,308)
FINANCING AND TRANSFERS			
Investment in incorporated business enterprises	–	(731,760)	–
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE			
	\$ –	\$ 3,550	\$ (20,308)

ESKASONI BAND COUNCIL

Schedule M – Eskasoni Tobacco Shop

Year ended March 31, 2014, with comparative figures for 2013

	2014	2013
REVENUE	\$ 10,797,992	\$ 9,241,565
COST OF SALES	7,549,712	6,424,327
	3,248,280	2,817,238
EXPENDITURE		
Salaries and employee benefits	126,446	159,159
Audit and accounting assistance	5,000	7,500
Office and general	10,073	2,395
Cash security services	6,190	5,578
Travel	1,109	3,505
Chief and Council travel	120,545	99,183
Band Council honorariums	711,000	633,000
Band Council pension and group insurance	128,966	115,360
Council Corporate director fees	14,000	43,100
Wind energy development	—	29,000
Security	3,510	—
Repairs and maintenance	2,755	—
Donations and community grants	107,309	174,210
Youth programs	213,059	167,033
Contribution to Police Liaison Officer project	60,000	60,000
Contribution to Elder Centre	20,588	18,621
Bad debts	—	225
Rent and occupancy	24,000	24,000
Telephone	7,396	6,967
Recovery, Crane Cove Seafoods Limited Partnership	(23,000)	—
	1,538,946	1,548,836
EXCESS OF REVENUE OVER EXPENDITURE	\$ 1,709,334	\$ 1,268,402

ESKASONI BAND COUNCIL

Schedule N – Eskasoni Gaming Centre

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Video lottery terminal net revenue	\$ 2,824,000	\$ 2,609,841	\$ 2,824,018
ABM commissions	20,000	22,725	20,030
	2,844,000	2,632,566	2,844,048
COST OF SALES			
Siteholder Commission	1,215,000	1,114,232	1,214,879
Terminals rent – Atlantic Lottery Corporation	394,000	381,617	394,260
	1,609,000	1,495,849	1,609,139
Net revenue before operating expenses	1,235,000	1,136,717	1,234,909
EXPENDITURE			
Salaries and employee benefits	325,300	330,733	322,328
Rent	84,000	84,000	85,000
Travel	3,600	4,030	3,617
Security	190,000	187,766	189,865
Advertising and promotion	40,000	23,436	39,882
Building operation	20,000	20,547	21,311
Office and telephone	8,000	5,876	7,340
Audit fees	5,500	5,500	5,500
Bank charges	3,600	3,600	3,600
General	2,000	4,755	2,087
Cash courier	18,000	18,570	18,289
Band office administration	24,000	24,000	24,000
Canteen purchases	22,000	23,726	22,497
Renovations	9,000	31,393	8,992
Recoveries	(20,000)	(17,236)	(19,941)
	735,000	750,696	734,367
Net revenue before the following	500,000	386,021	500,542
FINANCING AND TRANSFERS			
Transfer to Housing and Infrastructure	(500,000)	(215,000)	(500,000)
Transfer to Eskasoni Gaming Commission	–	(170,000)	–
	(500,000)	(385,000)	(500,000)
EXCESS OF REVENUE OVER EXPENDITURE	\$ –	\$ 1,021	\$ 542

ESKASONI BAND COUNCIL

Schedule O – Eskasoni Recreation Centre

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Ice rentals	\$ 65,000	\$ 94,756	\$ 64,340
Canteen sales	22,700	19,694	20,365
Advertising and other revenue	8,500	6,500	8,500
	96,200	120,950	93,205
EXPENDITURE			
Salaries and employee benefits	122,700	138,274	118,317
Electricity	82,500	79,309	60,909
Insurance	15,500	14,631	12,814
Propane	13,600	17,724	14,634
Canteen purchases	12,580	14,972	11,171
Repairs and maintenance	20,900	31,959	17,006
Audit	4,700	4,500	5,500
Travel	1,360	3,482	1,431
Consulting	—	—	7,500
Snow and garbage removal	16,400	19,337	16,369
Office and telephone	7,260	7,799	8,683
Minor equipment and renovations	13,200	6,200	16,097
Other expenses	5,500	1,719	9,265
Events, net of revenue	—	22,707	—
	316,200	362,613	299,696
Net expenditure before the following	(220,000)	(241,663)	(206,491)
FINANCING AND TRANSFERS			
Renovations and equipment	—	—	(42,764)
Transfer to special reserve funds	—	—	(15,000)
	—	—	(57,764)
DEFICIENCY OF REVENUE OVER EXPENDITURE	\$ (220,000)	\$ (241,663)	\$ (264,255)

ESKASONI BAND COUNCIL

Schedule P – Sarah Denny Cultural Centre

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013	
	Budget (unaudited)	Actual	Actual	
REVENUE				
Fees and services	\$ 84,000	\$ 81,843	\$ 88,102	
EXPENDITURE				
Wages and employee benefits	64,413	67,767	62,771	
Heat	20,000	18,516	20,696	
Electricity	14,000	13,607	11,507	
Insurance	7,000	7,872	6,544	
Telephone	9,000	9,890	9,009	
Office and general	600	6,139	3,287	
Repairs, maintenance and cleaning supplies	18,000	35,016	17,902	
Supplies and furniture	—	19,555	—	
Renovations	—	—	4,260	
	133,013	178,362	135,976	
DEFICIENCY OF REVENUE OVER EXPENDITURE	\$ (49,013)	\$ (96,519)	\$ (47,874)	

ESKASONI BAND COUNCIL

Schedule Q – Eskasoni Gaming Commission

Year ended March 31, 2014, with comparative figures for 2013

	2014	2013
REVENUE		
Wager	\$15,365,547	\$16,196,650
COST OF SALES		
Atlantic Lottery Corporation	381,617	394,260
Prizes	12,755,466	13,372,632
Siteholder commission	1,114,232	1,214,879
	14,251,315	14,981,771
Net revenue before expenditures	1,114,232	1,214,879
EXPENDITURE		
Wages and benefits	72,069	72,600
Travel and training	5,066	2,914
Office and telephone	10,694	8,892
Audit fees	8,500	17,600
Rent	12,000	12,000
Interest and bank charges	5,298	5,813
Contribution to Eskasoni Fitness Centre	1,860	5,124
Band member support		
Community events	4,050	8,271
Sports and recreation	4,333	18,184
Comfort allowance and other donations	503,142	473,305
Youth programs	243,720	195,700
Advertising and promotion	12,316	20,141
	883,048	840,544
Net revenue before transfers	231,184	374,335
FINANCING AND TRANSFERS		
Transfer from Eskasoni Gaming Centre	170,000	—
EXCESS OF REVENUE OVER EXPENDITURE	\$ 401,184	\$ 374,335

ESKASONI BAND COUNCIL

Schedule R – Eskasoni Aboriginal Fishing Strategy

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Fisheries and Oceans Canada			
Aboriginal Fishing Strategy – core funding	\$ 285,000	\$ 288,000	\$ 285,000
Capital and equipment	–	–	150,000
Special projects	–	45,670	85,182
	285,000	333,670	520,182
Ulnooweg Development Group	–	22,500	–
Unama'ki Institute of Natural Resources	–	6,306	–
Subcontract revenue from projects	–	–	76,275
Other	–	14,700	–
	285,000	377,176	596,457
EXPENDITURE			
Salaries and employee benefits	198,995	218,878	215,891
Office rent	18,000	18,000	18,000
Boat repairs and supplies	2,500	2,233	1,432
Supplies	5,200	17,514	19,491
Insurance	11,000	11,213	10,575
Telephone	10,000	8,774	9,967
Office supplies	1,000	845	7,432
Travel and training	13,287	14,588	14,358
Vehicle	13,294	21,660	19,983
Repairs and maintenance	3,000	3,304	5,423
Audit	2,500	2,500	2,500
Equipment and projects	–	48,542	99,128
Other expense	6,224	9,099	3,975
	285,000	377,150	428,155
Net revenue before the following	–	26	168,302
FINANCING AND TRANSFERS			
Motor vessel acquisition	–	–	(113,677)
EXCESS OF REVENUE OVER EXPENDITURE	\$ –	\$ 26	\$ 54,625

ESKASONI BAND COUNCIL

Schedule S – Eskasoni Fitness Centre

Year ended March 31, 2014, with comparative figures for 2013

	2014	2013
REVENUE		
Sales and membership fees	\$ 75,610	\$ –
EXPENDITURE		
Salaries	71,874	45,906
Employee benefits	1,575	755
Goods for resale	57,891	–
Consulting, audit, legal	5,905	–
Administration fees	5,000	–
Travel and training	5,769	1,036
Office equipment	8,425	–
Office supplies	2,753	–
Supplies and general	6,065	2,633
Rent	18,000	18,000
Repairs, maintenance, cleaning supplies	5,220	6,852
Bank fees/discount fees	815	–
	189,292	75,182
Net expenditure before the following	(113,682)	(75,182)
FINANCING AND TRANSFERS		
Crane Cove Seafoods Limited Partnership	183,647	–
Transfer for capital assets – gym equipment	(104,194)	–
Transfer for capital assets – renovations	(79,453)	–
	–	–
DEFICIENCY OF REVENUE OVER EXPENDITURE	\$ (113,682)	\$ (75,182)

ESKASONI BAND COUNCIL

Schedule T – Other Agencies and Funds Revenue

Year ended March 31, 2014, with comparative figures for 2013

		2014	2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Union of Nova Scotia Indians	\$ 92,100	\$ 99,100	\$ 118,499
Enterprise Cape Breton Corporation	60,000	18,750	242,790
Housing rent – Section 10 and other	384,000	509,700	512,800
Section 95 housing rent	1,523,000	1,467,007	1,426,878
Mi'kmaq Rights Initiative (KMK)	–	152,016	–
Capital project recovery fees	–	69,924	57,161
Human Resources and Skills Development Canada	–	–	71,760
Confederacy of Mainland Mi'kmaq	–	14,975	–
Eskasoni Tobacco Commission	–	–	29,000
Parent Daycare fees	69,219	69,219	74,314
Lease of fishing assets	–	214,030	387,641
Gain on disposal of fishing vessels	–	–	224,985
Rent – strip mall	102,000	102,000	103,000
Rent from Band Buildings	162,336	171,461	164,280
Eskasoni Health Centre contract fees	201,269	305,842	248,394
Eskasoni Health Centre rental fees	154,400	154,400	163,145
Mi'kmaq Benefits Office	–	10,185	–
Ulnooweg Development Group	–	42,586	–
Economic development contract fees	24,200	161,854	–
Crane Cove Seafoods Limited Partnership	–	135,982	–
National Literacy	48,532	38,285	47,910
Sundry funds	–	138,537	300,312
Interest income	35,636	76,361	50,714
Unama'ki Institute of Natural Resources	–	6,306	–
TOTAL REVENUE	\$ 2,856,692	\$ 3,958,520	\$ 4,223,583

ESKASONI BAND COUNCIL

Schedule U – Mortgages Payable

Year ended March 31, 2014, with comparative figures for 2013

	Loan Type	Interest Rate	Monthly Payment	Maturity Date	Rate fixed to Date	2014	2013
Canada Mortgage and Housing Corporation							
	Mortgage	5.19%	\$ 3,242	December 2020	December 2015	\$	\$ 248,333
	Mortgage	2.15%	10,012	March 2017	March 2017		–
	Mortgage	2.40%	1,715	May 2018	May 2018		–
	Mortgage	2.40%	3,568	September 2018	September 2018		–
	Mortgage	2.65%	6,873	November 2020	April 2016	503,763	571,984
	Mortgage	2.84%	2,174	February 2025	April 2015	244,871	263,757
	Mortgage	1.80%	1,383	July 2026	October 2016	183,510	196,687
	Mortgage	1.65%	1,292	June 2027	June 2017	184,430	196,888
	Mortgage	1.65%	755	May 2027	June 2017	107,211	114,445
	Mortgage	2.11%	1,247	November 2028	January 2019	188,800	199,190
	Mortgage	1.92%	2,537	May 2029	April 2019	400,519	423,276
	Mortgage	2.63%	4,461	May 2031	June 2016	739,694	773,396
	Mortgage	1.64%	2,673	January 2032	February 2017	495,826	519,584
	Mortgage	1.64%	314	January 2032	February 2017	58,249	61,040
	Mortgage	2.35%	3,037	July 2022	September 2018	275,694	–
	Mortgage	2.00%	744	September 2022	November 2018	68,470	–
	Mortgage	2.02%	2,312	July 2023	August 2018	232,090	–
	Mortgage	1.53%	4,854	October 2032	December 2017	942,058	985,579
	Mortgage	2.35%	3,978	July 2033	September 2018	741,952	769,479
	Mortgage	2.04%	1,131	January 2034	March 2019	221,541	230,439
	Mortgage	2.86%	2,785	July 2034	August 2014	515,568	534,044
	Mortgage	2.40%	5,197	October 2035	October 2015	1,048,616	1,085,457
	Mortgage	2.69%	3,110	August 2035	August 2015	606,775	627,556
	Mortgage	1.65%	732	September 2036	September 2016	164,831	170,853
	Mortgage	1.67%	2,197	March 2037	April 2017	503,603	521,429
	Mortgage	1.69%	727	February 2038	February 2018	171,702	177,065
	Mortgage	1.68%	4,976	April 2038	April 2018	1,131,757	1,167,813
	Mortgage	1.80%	4,722	May 2021	May 2017	359,948	409,666
	Mortgage	2.40%	780	September 2023	October 2018	79,483	–
	Mortgage	2.11%	3,686	December 2038	September 2019	768,173	–
	Mortgage	2.35%	962	September 2038	September 2018	207,738	–
			\$ 88,176			\$ 11,981,216	\$ 10,247,960

ESKASONI BAND COUNCIL

Schedule U – Mortgages Payable (Continued)

Year ended March 31, 2014, with comparative figures for 2013

	Loan Type	Interest Rate	Monthly Payment	Maturity Date	Rate fixed to Date	2014	2013
Bank of Montreal	Mortgage	2.40%	780	September 2023	October 2013	\$	\$ 85,928
	Mortgage	5.12%	8,210	July 2018	August 2014	382,446	459,450
	Mortgage	3.84%	13,167	April 2030	August 2018	1,894,669	1,976,142
	Mortgage	3.29%	9,887	August 2015	August 2015	164,461	275,737
	Mortgage	5.05%	4,106	December 2016	March 2014	126,353	168,167
	Mortgage	4.84%	1,364	December 2019	December 2014	71,557	84,169
	Mortgage	3.53%	7,541	February 2022	February 2014	693,964	746,924
	Mortgage	5.41%	11,953	December 2025	December 2020	1,248,701	1,323,133
	Mortgage	0.00%	—	July 2022	September 2013	—	302,380
	Mortgage	0.00%	—	February 2014	February 2014	—	18,114
	Mortgage	0.00%	—	May 2018	June 2013	—	98,866
	Mortgage	0.00%	—	September 2018	October 2013	—	218,152
	Mortgage	0.00%	—	May 2023	February 2014	—	252,933
	Mortgage	0.00%	—	March 2017	September 2013	—	455,482
	Mortgage	0.00%	—	July 2022	November 2013	—	74,846
						\$	\$
			\$ 57,008			\$ 4,582,151	\$ 6,540,423

ESKASONI BAND COUNCIL

Schedule V – Segment Disclosure

Year ended March 31, 2014, with comparative figures for 2013

	Social Development		Housing and Infrastructure		Operations and Maintenance	
	Budget 2014 (unaudited)	2013	Budget 2014 (unaudited)	2013	Budget 2014 (unaudited)	2013
REVENUE						
Aboriginal Affairs and Northern Development Canada	\$ 12,743,447	\$ 12,763,572	\$ 1,308,000	\$ 2,048,365	\$ 1,896,547	\$ 1,022,844
Mikmaq Employment Training Secretariat	-	-	-	-	-	-
Health Canada	-	-	-	-	-	-
Province of Nova Scotia	-	-	-	-	-	-
Fisheries and Oceans Canada	-	-	-	-	-	-
Canada Mortgage and Housing Corp.	-	-	904,000	771,254	967,773	-
Net earnings of limited partnership	-	-	120,000	536,718	204,018	-
Unincorporated enterprises revenue	-	-	-	-	-	145,080
Other revenue	-	-	1,907,000	2,182,613	1,996,839	-
	12,743,447	12,763,572	4,239,000	5,538,950	5,065,177	1,086,961
EXPENDITURE						
Salaries and employee benefits	370,588	338,636	-	-	-	412,795
Direct program costs	13,200,000	13,792,272	1,784,000	2,615,088	2,438,871	1,538,596
Interest on long-term debt	-	-	618,701	538,912	638,867	1,761,954
Administrative costs	78,000	94,534	241,000	390,575	227,225	3,954
	13,648,588	14,225,442	2,643,701	3,544,575	3,304,763	2,178,703
Net revenue (expenditure) before the following	(905,141)	(1,461,870)	1,595,299	1,994,375	1,760,414	(1,091,742)
FINANCING AND TRANSFERS						
Principal payment on loans	-	-	(1,164,000)	(1,205,539)	(1,111,313)	(14,176)
Capital out of revenue	-	-	(744,074)	(815,317)	(1,027,173)	-
Transfer from (to) special reserve funds	-	-	244,074	269,074	35,926	-
Transfer from (to) Limited Partnership Fund	-	-	-	-	-	-
Other transfers	-	-	400,000	(154,636)	411,418	-
	-	-	(1,264,000)	(1,906,418)	(1,691,142)	(14,176)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	\$ (905,141)	\$ (1,461,870)	\$ 331,299	\$ 87,957	\$ 69,272	\$ (953,367)
					\$ (1,141,434)	\$ (1,105,918)

ESKASONI BAND COUNCIL

Schedule V – Segment Disclosure (Continued)

Year ended March 31, 2014, with comparative figures for 2013

	Economic Development			Band Management			Fishery Resource Development		
	Budget 2014 (unaudited)	2014	2013	Budget 2014 (unaudited)	2014	2013	Budget 2014 (unaudited)	2014	2013
REVENUE									
Aboriginal Affairs and Northern Development Canada	\$ 418,676	\$ 490,898	\$ 427,142	\$ 1,116,976	\$ 1,089,905	\$ 1,073,229	\$ -	\$ -	\$ 145,932
Mik'maq Employment Training Secretariat	-	-	-	266,400	268,278	262,930	-	-	-
Health Canada	984,616	984,616	984,616	-	-	-	-	-	-
Province of Nova Scotia	-	-	-	-	-	-	-	-	-
Fisheries and Oceans Canada	65,800	10,000	29,313	-	-	-	-	-	-
Canada Mortgage and Housing Corp.	-	-	91,800	-	-	-	285,000	949,670	1,061,564
Net earnings of limited partnership	-	-	-	-	-	-	100,000	100,000	100,000
Unincorporated enterprises revenue	-	-	355,400	-	-	-	-	-	-
Other revenue	84,200	-	-	92,100	92,100	100,499	-	257,536	688,901
	1,553,292	1,851,430	2,185,561	1,475,476	1,450,283	1,436,658	385,000	1,307,206	1,996,397
EXPENDITURE									
Salaries and employee benefits	246,682	217,449	150,950	990,584	1,041,044	922,356	100,000	318,278	313,691
Program delivery	1,254,386	1,528,654	1,814,881	241,399	146,826	213,666	285,000	158,272	357,821
Interest on long-term debt	-	-	-	-	-	-	-	-	-
Administrative costs	84,400	79,038	80,147	-	-	-	-	-	-
	1,585,468	1,825,141	2,045,978	1,231,983	1,187,870	1,136,022	385,000	476,550	671,512
Net revenue (expenditure) before the following	(32,176)	26,289	139,583	243,493	262,413	300,636	-	830,656	1,324,885
FINANCING AND TRANSFERS									
Principal payment on loans	-	-	-	(3,700)	(3,703)	(3,449)	-	-	-
Capital out of revenue	-	(86,939)	(146,855)	-	-	-	-	(830,030)	(1,109,915)
Transfer from (to) special reserve funds	-	-	-	-	-	-	-	-	-
Transfer from (to) Limited Partnership Fund	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
	-	(86,939)	(146,855)	(3,700)	(3,703)	(3,449)	-	(830,030)	(1,109,915)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	\$ (32,176)	\$ (60,650)	\$ (7,272)	\$ 239,793	\$ 258,710	\$ 297,187	\$ -	\$ 626	\$ 214,970

ESKASONI BAND COUNCIL

Schedule V – Segment Disclosure (Continued)

Year ended March 31, 2014, with comparative figures for 2013

	Education		Health		Band Business Enterprises	
	Budget 2014 (unaudited)	2013	Budget 2014 (unaudited)	2013	Budget 2014 (unaudited)	2013
REVENUE						
Aboriginal Affairs and Northern Development Canada	\$ 14,599,597	\$ 15,333,861	\$ -	\$ -	\$ -	\$ -
Mik'maq Employment Training Secretariat	249,968	249,968	-	-	-	-
Health Canada	-	-	4,169,600	4,538,991	-	-
Province of Nova Scotia	-	-	50,000	50,000	-	-
Fisheries and Oceans Canada	-	-	-	-	-	-
Canada Mortgage and Housing Corp.	-	-	-	-	-	-
Net earnings of limited partnership	-	-	-	-	-	-
Unincorporated enterprises revenue	-	-	-	-	-	-
Other revenue	117,751	224,947	355,669	429,539	5,330,200	4,948,333
	14,967,316	15,808,776	4,575,269	5,018,530	5,330,200	4,948,333
EXPENDITURE						
Salaries and employee benefits	10,116,605	9,758,009	2,760,899	2,834,314	1,667,412	1,576,090
Program delivery	3,727,975	3,451,996	1,368,582	1,517,178	1,080,000	1,149,448
Interest on long-term debt	103,257	118,069	12,000	15,686	-	-
Administrative costs	269,285	238,373	333,900	348,776	1,331,800	1,409,063
	14,217,122	13,566,447	4,475,381	4,715,954	4,079,212	4,134,501
Net revenue (expenditure) before the following	750,194	2,242,329	99,888	302,576	1,250,988	813,732
FINANCING AND TRANSFERS						
Principal payment on loans	(350,000)	(380,110)	(83,492)	(79,807)	-	-
Capital out of revenue	(2,885,194)	(1,445,531)	-	(205,634)	(180,000)	(42,764)
Transfer from (to) special reserve funds	2,485,000	(416,688)	-	-	-	(15,000)
Transfer from (to) Limited Partnership Fund	-	-	-	-	-	-
Other transfers	-	-	(16,396)	(15,918)	-	-
	(750,194)	(2,242,329)	(99,888)	(301,359)	(180,000)	(57,764)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	\$ -	\$ -	\$ -	\$ 1,217	\$ 1,070,988	\$ 755,968

ESKASONI BAND COUNCIL

Schedule V – Segment Disclosure (Continued)

Year ended March 31, 2014, with comparative figures for 2013

	Corporate Division				Other Programs				Total	
	Budget 2014 (unaudited)	2014	2013	Budget 2014 (unaudited)	2014	2013	Budget 2014 (unaudited)	2013	2014	2013
REVENUE										
Aboriginal Affairs and Northern Development Canada	\$ -	\$ 256,706	\$ -	\$ -	\$ -	\$ 10,000	\$ 16,383,879	\$ 17,672,290	\$ 17,135,877	\$ 17,135,877
Mik'maw Kina'matnewey	-	-	-	-	-	-	14,865,997	16,475,273	15,596,791	15,596,791
Mik'maq Employment Training Secretariat	-	-	-	-	-	-	1,234,584	1,234,584	1,234,584	1,234,584
Health Canada	-	-	-	-	-	-	4,169,600	4,183,687	4,538,991	4,538,991
Province of Nova Scotia	-	5,700	-	505,000	591,271	575,134	620,800	656,971	654,447	654,447
Fisheries and Oceans Canada	-	-	-	-	-	-	285,000	949,670	1,153,364	1,153,364
Canada Mortgage and Housing Corporation	-	-	-	-	-	-	904,000	771,254	967,773	967,773
Net earnings of limited partnership	380,000	855,235	380,000	366,000	324,400	1,343,120	966,000	1,816,353	2,527,618	2,527,618
Unincorporated enterprises revenue	-	-	-	-	-	-	5,330,200	5,688,388	4,948,333	4,948,333
Other revenue	-	16,950	12,262	299,972	312,547	473,307	2,856,692	3,958,520	4,223,584	4,223,584
	380,000	1,134,591	392,262	1,170,972	1,228,218	2,401,561	47,616,752	53,406,990	52,981,362	52,981,362
EXPENDITURE										
Salaries and employee benefits	239,434	251,390	177,804	-	-	-	16,954,698	17,059,080	16,485,083	16,485,083
Program delivery	18,000	22,850	72,626	646,300	644,812	411,166	25,058,142	26,790,667	26,083,223	26,083,223
Interest on long-term debt	-	-	-	16,153	13,957	18,055	754,331	672,440	794,431	794,431
Administrative costs	122,566	125,041	162,140	-	-	-	2,460,951	2,431,803	2,555,368	2,555,368
	380,000	399,281	412,570	662,453	658,769	429,221	45,228,122	46,953,990	45,918,105	45,918,105
Net revenue (expenditure) before the following	-	735,310	(20,308)	508,519	569,449	1,972,340	2,388,630	6,453,000	7,063,257	7,063,257
FINANCING AND TRANSFERS										
Principal payment on loans	-	-	-	(71,848)	(71,848)	(71,848)	(1,592,040)	(1,824,063)	(1,660,703)	(1,660,703)
Capital out of revenue	-	-	-	-	-	(208,165)	(3,809,268)	(6,263,374)	(4,186,037)	(4,186,037)
Transfer from (to) special reserve funds	-	-	-	-	15,000	(1,375,000)	2,729,074	2,188,137	(1,770,762)	(1,770,762)
Transfer from (to) Limited Partnership Fund	-	-	-	-	-	178,629	-	-	178,629	178,629
Other transfers	-	(731,760)	-	-	-	-	383,604	(902,792)	395,500	395,500
	-	(731,760)	-	(71,848)	(56,848)	(1,476,384)	(2,388,630)	(6,802,092)	(7,043,373)	(7,043,373)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	\$ -	\$ 3,550	\$ (20,308)	\$ 436,671	\$ 512,601	\$ 495,956	\$ -	\$ (349,092)	\$ 19,884	\$ 19,884

ESKASONI BAND COUNCIL

Schedule W – Health Canada – Targeted Programs

Year ended March 31, 2014, with comparative figures for 2013

	2014		2013
	Budget (unaudited)	Actual	Actual
REVENUE			
Health Canada			
Targeted Programs	\$ 2,189,298	\$ 2,169,022	\$ 2,347,894
Special Capital Projects	–	9,416	262,900
Maternal Child health	139,862	139,862	139,862
Healthy Housing Initiative	–	24,910	–
Health Quality Management	–	–	675
	2,329,160	2,343,210	2,751,331
EXPENDITURE			
Aboriginal Diabetes Initiative	227,450	237,272	223,681
Aboriginal Head Start	219,734	220,098	234,879
Building Healthy Communities – Youth Crisis Line	–	–	265,381
Capital Facilities – operations and maintenance	–	10,722	555
Children's Oral Health Strategy	29,292	29,202	31,088
Communicable Disease Control	24,000	20,660	29,029
DUPP Education Sessions	–	–	27,174
Environmental Health Program – water safety program	12,270	12,270	12,870
Fetal Alcohol Spectrum Disorder	69,264	67,516	60,055
FNIHIS – Health Information System	94,898	84,646	108,368
Healthy Housing Initiative	–	24,910	–
Health system capacity	–	–	675
HIV/Aids Strategy	22,850	34,171	17,825
Home and Community Care Nursing - Service delivery	677,328	750,446	684,628
Indian Residential Schools	293,500	334,411	314,627
Injury Prevention	2,100	–	2,100
Maternal Child Health	139,862	139,928	139,912
Medical transportation – management and support	85,000	87,393	86,690
Medical transportation – transport	591,000	602,754	643,085
Out of country medical insurance	30,000	30,000	30,860
Trailer lease	–	–	58,795
Trailer purchase	–	–	207,135
Tui'kn Mental Wellness Team Project	–	–	144,365
	2,518,548	2,686,399	3,323,777
DEFICIENCY OF REVENUE OVER EXPENDITURE	\$ (189,388)	\$ (343,189)	\$ (572,446)